# Selecting Summarising

turning search results into polished summaries

A special workshop for



with Tim Buckley Owen

Tim Buckley Owen

## Our goals for today

Tell a good story

Summarise effectively

Read strategically

12 5 20 1 18 4 14 11 6 6 8 16 7 19 3 17 2

What is your personal goal for today?

POWER and KISS

Manipulate our search results

Select, reject, prioritise

Tim Buckley Owen



# Selecting Summarising

What we plan to do today

The value we need to add POWER and KISS

Tim Buckley Owen

### The value we need to add...

Select & reject with confidence

Extract & summarise the key information

Present your answer compellingly

Tim Buckley Owen



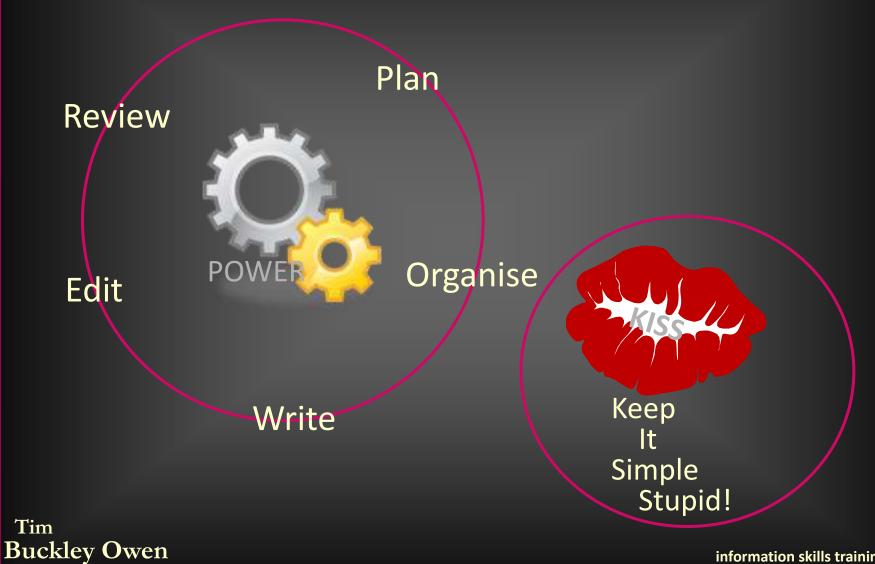
Take

action

information skills training

www.buckleyowen.com

# Two key principles...



## Today's time management challenge...

#### <u>VITAL</u>

Identify the most important search results

Be able to change our mind if necessary

Find the best source material for our summary

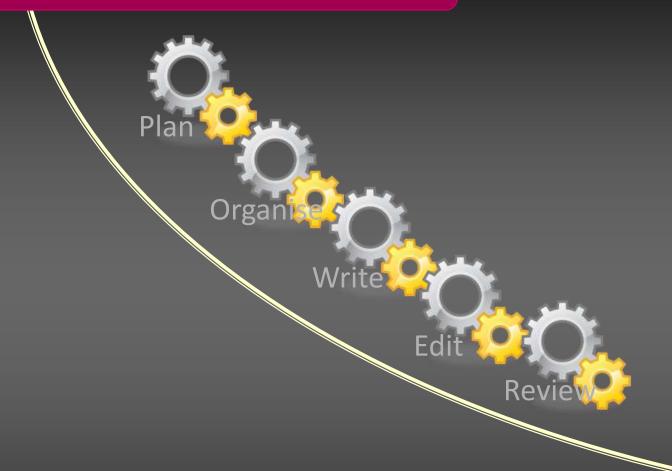
Draft, check and deliver it

#### **URGENT**

Get it all done by 4:30 today



# So let's start our journey...



and...



### The task...

Turn these raw search results into a report entitled...

How can we help professional teams and families to manage risk for Research vulnerable people, without being completely risk averse but while also 2013] respecting those people's right to personal freedom art of darisk idered to be and dignity? hly used it ce users are able ated in people with budget managed by a ney are experiencing on and greater levels of and training for change in complex health and nority for mental health crises <u>sdr/filles/project/SDO\_FR\_08-1201-</u> Real World The impact of social care enviro resolution teams Available online at http://ww 022 V01 pdf (accessed 01/10/2019)



The supportive and open relationships in the team are very important from a positive risk action provides and open relationships in the team are very important from a positive risk action and in the supportive and open relationships in the team are very important from a positive risk action and in the supportive and open relationships in the team are very important from a positive risk action. taking perspective. The team discuss collectively particular cases and jointly decide on a [From case study of a Low Admissions Team]: plan of care. The interviewees felt very strongly that the supportive environment helped them in managing high-risk situations. (p.138)

coses which of a second Law Admissions Team!

# Start by looking through the search results...

Do any of the documents look particularly useful?

Do any themes emerge?

Can you reject any documents straight away?

Above all...

Is it easy or hard to navigate around this list?

Can you think of ways of making it easier?

Research in Practice for Adults: Balancing personalisation with safeguarding

Available online from: http://www.interactive.ripfa.org.uk/balancing-personalisation-with-Safeguarding/topic/how-do-you-run-a-risk-enablement-panel/ [accessed 03/10/2013] Salequarumquopicmow-qu-you-run-a-risk-enapiement-paner, [accessed uprovided to a line of the alth gives brief examples of how this can work, mostly in local councils but cities one mental health How do you run a risk enablement panel?

trust

Sucial Care TV. Persunal duugets, rusk chablement and wental nealth

<a href="http://www.scie.org.uk/socialcarety/video-player.asp?y=riskenablement">http://www.scie.org.uk/socialcarety/video-player.asp?y=riskenablement</a> [accessed 03/10/2013] Social Care TV: Personal Budgets: Risk Enablement and Mental Health "This film showcases the work of Stockport Council and Pennine Care NHS Trust. As part of Social Care Institute for Excellence

This rim showcases the work or Stockport Council and Pennine Care NHS Trust. As part of their risk enablement strategy for personal budgets and mental health they established a risk and penning the state of the strategy for personal budgets. enablement panel as a last resort for discussing final support plans for people considered to be at risk. However, in the three years since the panel was established, they have only used it twice. Stockport has also committed to a culture change where staff and service users are able to openly discuss positive risk taking and concerns about risk. This has resulted in people with to openly alsouss positive his taking and concerns about his. This has resulted in people with mental health problems (even those with more complex needs who use a budget managed by a third next) heing shie to use their nerconal hudgets more creativaly. third party) being able to use their personal budgets more creatively. They are experiencing positive outcomes such as improved confidence and self-determination and greater levels of pushive ourcomes such as improved communities and sem-determination and greater activity. They also have more opportunities to take up volunteering and training for

The impact of leader ship factors in implementing change in complex health and employment." Real World Group/Sainsbury Centre for Mental Health [no date] The Impact of feature ship factors in Implementing change in complex realth as social care environments: IIHS Plan clinical priority for mental health crises Available online at http://www.netscc.ac.uk/hsdr/files/project/SDO\_FR\_08-1201-

022 V01 pdf [accessed 01/10/2013]

The supportive and open relationships in the team are very important from a positive risk taking perspective. The team discuss collectively particular cases and jointly decide on a [From case study of a Low Admissions Team]: plan of care. The interviewees felt very strongly that the supportive environment helped them in managing high-risk situations. (p.138)



case study of a second Law Admissions Team!



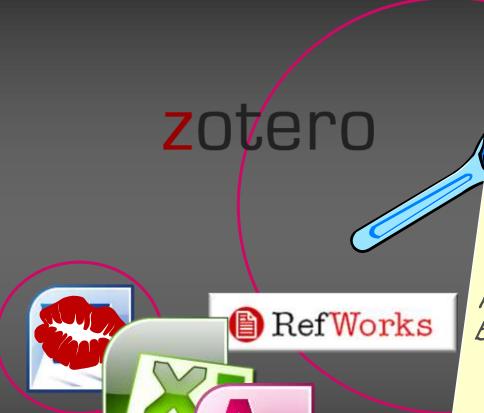
# Selecting Summarising

Making your search results manipulable

From a linear list to a flexible dataset

Tim Buckley Owen

# Manipulation: the tools for the job...



Will my chosen tool allow me

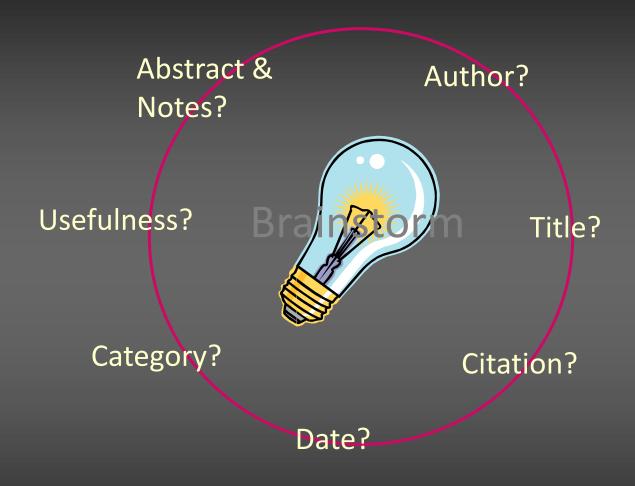
Work with references taken from any source I choose?

Describe those documents using whatever headings I

Sort and resort them using multiple criteria determined by me?



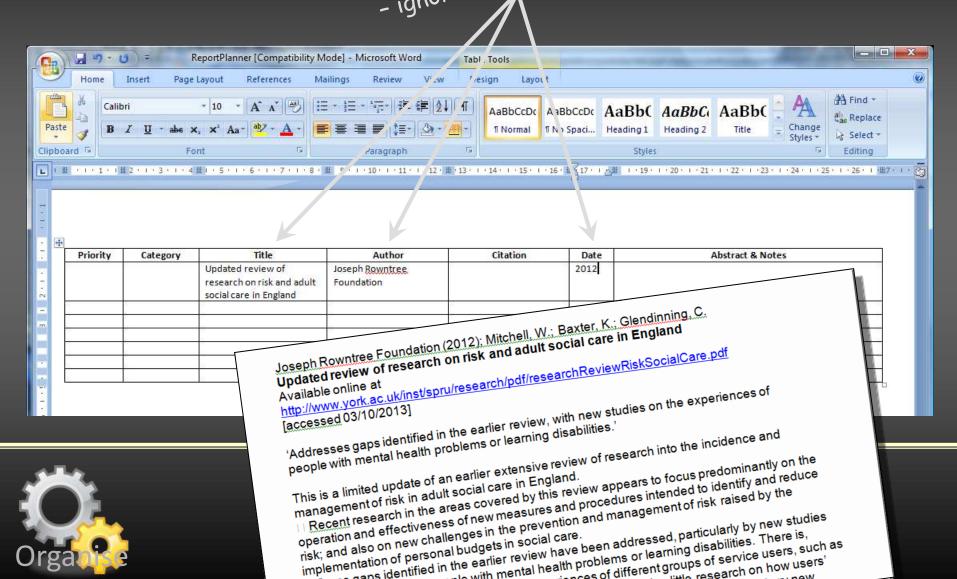
# How you might want to describe and sort your results...





# Populating your matrix...

Copy across only the details you need the copy across of lesser interest on the copy across of lesser interest on the copy across of lesser interest of the copy across of the copy across only the details you need the copy across only the details you need the copy across only the copy acros





#### TRY THIS...

Take a look at **Report Planner 1** in the **NHS Practicals** folder.

This document shows the structure we're aiming for (irrespective of the application we use).

It has already been populated with selected details of all the documents in the **Search Results** file.

If you're using a reference management package, you may have been able to automate at least some of the process – otherwise you may have to do much of the work manually.

Even so, you won't be wasting your time. (Remember the *Spotlight* spreadsheet.)



# Selecting Summarising

Selecting, rejecting, prioritising

Must know
Should know
Could know

Tim Buckley Owen

# Classifying your documents...

Document status?

Geographic coverage?



Sub-topics?

Medical discipline?



MeSH?



## Sorting your data...

Click on the Table Tools/Layout tab...

..then click on the Sort icon

100%

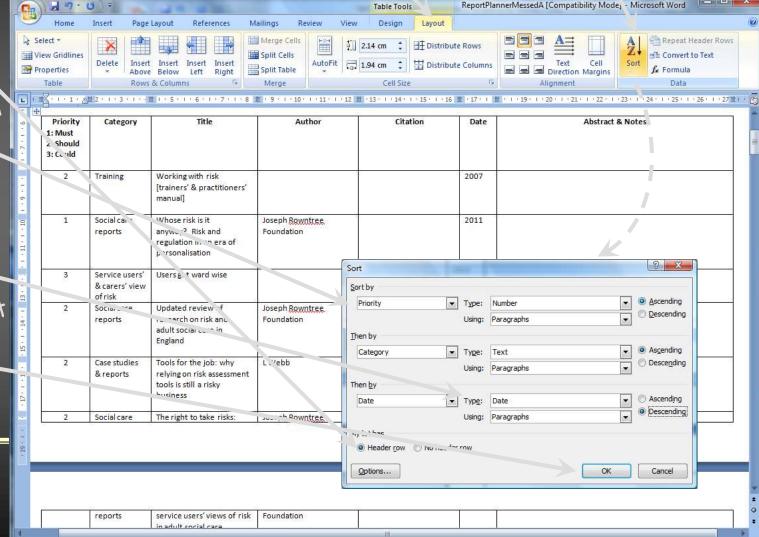
(1)

Make sure the Header Row button is on

Choose how you want to sort

If you want to sort by Date, sort by Date, make sure your date formats are consistent

Click on OK-





Page: 1 of 11 Words: 1,743 Senglish (United Kingdom)

#### **NOW TRY THIS...**

Go back to **Report Planner 1** in the **NHS Practicals** folder and try assigning priorities to each record.

You can sort and re-sort the records as often as you like as you go along.

If you have time, you could also try categorising them; you can use the categories that we've suggested or devise your own – but do make sure you've prioritised all the documents first.

If you find the task too tricky or time-consuming, you'll find a file called **Report Planner 2** in the **NHS Practicals** folder.

In this file, the records have already had priorities and categories assigned to them.

But you may disagree with our choices – so do try your own version first!



# Selecting Summarising

Deciding what to say

Strategic reading
Summarising documents effectively
Telling your story

Tim Buckley Owen

# Rupert Bear — excellently signposted...

Document title (indicative)

Page heading (4-word informative abstract)

Verse couplets (50-word informative abstract)

Full text - 171 words



#### Rupert and the Power Flower

#### RUPERT FINDS A FLOWER





He's just about to miff it when The dove comes winging back again.



Rupert's very surprised to find It's left some sort of flower behind.



"Hollo!" cries Rupert but the bird Now files away at his first word.

"I cun't believe it!" gasps Rupert. "Who ever heard of a hawk being chased by a dove?" Just then the dove gives a cryo friumph and the thing in its beak falls to the ground. Leaving his shopping trolley for a moment, Rupert runs forward to find a flower lying on the grass. He picks it up and finds that, although it looks pretty and delicate, its stem and leaves feel tough and strong. "How trange!" he thinks. "I wonder if it has a very strong secent?"

Before he can sniff the flower, though, Rupert hears a fluttering of wings and looks up to find that the dove has come back again. As it flies towards him he waves and holds up the flower to show the bird that he has found it. At this the dove flaps its wings in alarm, turns, and flies away high over the treetops. "I wonder why it has suddenly become so timid?" thinks Rupert. "I was only going to offer to return its flower."



# Newspaper signposting works like this...

Headline, standfirst and first paragraph each tell the complete story.

Middle paragraphs provide essential supporting detail

Information becomes less useful the further down you go...

# MAN BITES DOG SHOCK

Dogs more likely to be victims than aggressors say scientists

#### Geneva, Thursday

MILLIONS of years of evolutionary theory have been turned on their head following new findings that dogs are now more likely to be the bitten than the biters.

Researchers at the Institute of Humano-Canine Relations presented their shock findings to a packed meeting of statisticians and dog levers yesterday.

#### Sex drive

Answering questions from delegates to the Ministry of Unlikely Statistics conference in Geneva, Professor Jack Russell denied that increased testosterone levels in postmen was behind the change.

"It's more likely to be the effect of selective breeding among some popular types of dog," he said. "Dogs with caring, Crossheads can be misleading

# <u>In press releases</u>...

- Notes to Editors may provide useful background

In magazine articles...

- Headings usually more helpful

- But early paragraphs won't give whole story.



## Signposts in longer documents...

#### Conclusions or Recommendations or Findings

- \* Remember that you don't necessarily have to supply everything you have found
- \* Seize every opportunity to add value; compose your oral answ

wished. The cost of doing something like this is minuscule, but the customer relations value is immense.

#### Headings

With information presented electronically, the number of ways you can enhance the answer is limited only by your imagination. Electronic delivery of answers to is likely to happen more

### **Title**

Subtitle

#### **Blurb**

This essential desk-book will help the information professional become self-sufficient in answering enquiries. Step by step, it guides the reader through all the stages of the enquiry process



#### **Executive summary**

Successful enquiry answering takes an analytical rather than a rule-of-thumb approach to the challenge. Instead of learning large numbers of information source by rote, the trick lies in imagining what the final answer will look like and most likely sources and det

#### **Contents**

- I What do you really want? I
  How to make sure you really understand
  Avoiding misunderstandings 2
  Asking the right questions 5
  Agreeing the task 8
- 2 Not too much, now 10
  Too much information

#### Preface or Introduction

Every time I've come to revise this book I've begun by saying 'There's never been a better time to be in the library and information profession. It's still true, but demonstrating how you can add as an information pro



# Strategic reading – the trick is knowing what to ignore

Use the signposting first

# Lies and damned lies

yw information professionals can seize

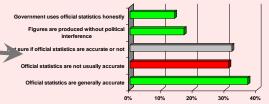
the initiative as the trusted third party

Lack of trust currently seems to be so widespread across both civil society and the economy that it is almost endemic. In ome areas, this is only to be expected and its victims nave only themselves to blame.

According to research carried out last Nove, ther for the Office of the Information Commissioner (the regul, for of data protection in the UK) only 16% of people were confident that internet sites would respect their personal information.

#### Trust no-one

Over half were worried that their personal details might be passed on to unknown organizations, and a fifth had little confidence in retailers or telecoms companies. We can afford to be pretty relaxed if civil society chooses to be suspicious about the use of commercial data. But when it is also suspicious of data collected on its behalf by the Office for National Statistics, that is cause for serious concern.



In fact, the ONS does seem to get a fairly clean bill of health as far as perception and trust are concerned. Its last survey of public confidence [7], showed 37% of respondents agreeing that its figures were generally accurate, with 31% disagreeing and 32% unsure.

Only 17% believed official figures were produced without political interference However, when it came to the perception of political interference in official statistics, the picture was radically different. Only 17%

of respondents believed that official figures were produced without political interference, and just 14% thought that



# Strategic reading – the trick is knowing what to ignore

Look for capitalised words, abbreviations, numerals (and words in italic and bold too?)

Read down the middle of the page (or bounce your eye from left to right)

Concentrate on spotting unusual words?

Lack of trust currently seems to be so widespread across both civil society and the economy that it is almost endemic. In some areas, this is only to be expected and its victims have only themselves to blame

According to research carried out last November for the Office of the Information Commissioner (the regulator of data projection in the UK) only 16% of people were confident that internet sites would respect their personal information.

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W can afford to be preuy relaxed if civil society chooses to be suspicious about the use of commercial data. But when it is also suspicious of data collected on its behalf for purposes of good governance, that is cause for serious concern.

In fact, the Office for National Statistics coes seem to get a valid clean bill of health as far as perception

and trust are concerned. Its las survey of public confidence; now d 37% of respondents agreeing that ONS t gure words, crally accurate, with 31% disagreeing a d 32% t nsure.

However, when it came to the perception of *political* interference in official statistics, the picture and radically different. Only 17% of respondents believed that official figures are produced without political in erference, and just 14% believed that the Government used official figures honestly. As before, the reality is largely irrelevant and the perception is everything.

Cast November the Chancellor of the Exchequer, Gordon Brown, announced that the ONS would be made rail, independent of Government, to remove any suspicion over official figures.

But again, even this may be insufficient. A perception of interference, reinforced by years of political spinning of figures on crime, health and the economy, is enough to damage that essential trust between a government and its citizens, without which society cannot function.



Read the first sentence of every paragraph

Read from print – not from a screen

Paris
in the
the Spring





#### **NOW TRY THIS...**

Navigate through the executive summary of the report The Impact of Leadership Factors in Implementing Change in Complex Health and Social Care Environments.

You'll probably find this pretty hard to do in the 5 minutes or so we're going to allow. But don't worry – once you understand some of the principles of strategic reading it's easier than you think.

Just one tip: You don't need to scan the text from beginning to end – or even in the right order.

More helpful than the title?

Conclusions,
Recommendations
or Findings here?

This is the font we need to look out for...

#### **EXECUTIVE SUMMARY**

In summarising the findings of this national, longitudinal study of the relationship between quality of leadership in Mental Health Crisis Resolution Teams (CRTs) and both staff attitudes and well-being, and organisational performance, we would like to address three principal questions:

- What did we set out to achieve?
- What did we find?
- What are the implications?

#### What did we set out to achieve?

 The development of CRTs over the past decade, and the policy initiatives to mainstream these crises services across England, presented an ideal backdrop against which to examine policy implementation and the impact of leadership on the functioning and performance of these teams.

Tim Buckley Owen

Page vi - here's the first section we need to check.

So start looking through the subheadings...

#### What did we find?

Relationship between leadership and staff attitudes and well-being:

- 19. Leadership quality, as measured by each of the 3 scales, was significantly positively correlated with each of the 12 facets of staff attitudes to work and their well-being at work. In other words, the leadership behaviours categorised as 'Engaging with Others', 'Visionary Leadership, and 'Leadership Capability', had a positive effect on staff.
- 20. Further analysis of these relationships revealed strong predictive links between 'Engaging with Others' and each of the 12 facets, and between 'Visionary Leadership' and 6 of the facets, and 'Leadership Capability' and 4 of the facets. This suggests that leadership behaviours that involve 'engagement' have much the greatest impact on staff's attitudes to work and their well-being at work.

Relationship between leadership and organisational performance:

21. At the level of whole teams, there was some evidence to suggest that organisational performance, defined in terms of 'ratio' scores (ratio of assessments to referrals), but not when defined in terms of 'change' scores, was positively associated with 'Engaging with Others'.

No such relationships were found involving either 'Visionary Leadership', or 'Leadership Capability'.

Tim Buckley Owen

aining

Page ix - this looks like a good place to start reading the text.

We can use these 2 paras to start a drafting our summary.

But we still don't know what the 'three aspects' are.

Perhaps they're listed at the start of this section (page vi).

Yes! Here they are.

Tim Buckley Owen

#### Overview of findings:

- 38. Overall, the results indicate that, while the three aspects of leadership studied were positively associated with staff attitudes and well-being, to a greater or lesser extent, only 'engaging' leadership behaviours were a significant **predictor** of organisational performance.
- ▶39. Furthermore, both the quantitative and qualitative data point to the significant effect of contextual factors on organisational performance.

#### What did we find?

Relationship between leadership and staff attitudes and well-being:

19. Leadership quality, as measured by each of the 3 scales, was significantly positively correlated with each of the 12 facets of staff attitudes to work and their well-being at work. In other words, the leadership behaviours categorised as 'Engaging with Others' 'Visionary Leadership. In a 'Leadership Capability,' had a positive effect on staff.

Now let's check the subheadings in the Implications section (starting on page ix) to see if any might help our reader reach a decision, make a recommendation or take action...

This looks like a good one because it appears to refer to actions or outcomes....

So try the first sentence or phrase of each paragraph. Most of them offer advice that your reader could act upon.

Tim Buckley Owen Policy implementation and the introduction of new services

Service development policies should not be too prescriptive, as with the case of the MHPIG (1999); prescriptive policies ignore the local context and, as such, enforce teams to conform to a model that may not best fit their requirements. As such, policies should describe the reasons and desired outcomes of change rather than providing very detailed instructions on how the change should be achieved.

Human resource considerations: when introducing a new service, policy makers should consider the best means by which to create positive attitudes amongst staff, generating a sense of purpose, ownership and commitment to work.

HR professionals play a key role in building leadership capacity, by being actively involved in advising and scrutinising current selection, promotion, leadership development, and appraisal processes adopted by organisations, to ensure that they not only include competencies, They should also be informed so that they can influence and 'educate' their colleagues as to why this is so important to the business of the quality of delivering healthcare.

A 'whole systems' approach to service provision was found to be a key element of successful inter-agency working; such an approach should be promoted as it is evident that good relationships between different agencies are crucial to improving crisis care.

55. Policy makers should reconsider the outcomes or performance targets expected of mental health services, such as admissions to hospitals, focusing instead on staff and service user satisfaction and other indicators of good quality mental health care.

### What should your summary achieve...?

# Either... Who? What? When? Where? Why? How? ORIGINAL *Or...* Who did it? What did they do? Summary What were the results? What actions arose from them?

#### Enabling your reader to...

Reach a decision

Make a recommendation

Take action

#### And helping them to decide they...

Need to read the original

Can rely on the summary for now

Don't need to read the original



#### **NOW TRY THIS...**

Now it's your turn!

Using your own strategic reading techniques, write a 100-word summary of *The Impact of Leadership*Factors in Implementing Change in Complex Health and Social Care Environments.

You don't necessarily have to draw on the same content as I've done; my version is just to demonstrate the principle. Instead, reach your own decision on which bits of the original you think would be most useful to your reader.

You have 20 minutes to complete this task.

# Here's my version...

It's just over 100 words long and draws on 8 of the report's 58 paragraphs (plus the opening para).

Your version may be different - that's fine!

But it should enable your reader to...

- Decide they need to read the original - or...
- Decide your summary is sufficient for now - or...
- Decide they don't need to read the original at all.

These are <u>all</u>
Tim <u>good</u> <u>outcomes</u>.
Buckley Owen

A study of leadership quality in Mental Health Crisis Resolution Teams found that engaging with others, vision and capability all affected staff attitudes and well-being, but that only engaging behaviours significantly predicted organisational performance. Contextual factors also affected performance. This implies that service development policies should not be too prescriptive. When introducing a new service, policy makers should consider how to generate a sense of purpose, ownership and commitment among staff, and Human Resources should actively build leadership capacity. A 'whole systems' approach to service provision is a key element of successful inter-agency working, and policy makers should reconsider the outcomes or performance targets expected of mental health services

## Summarising multiple documents...

Conclusions
Recommendations
Findings
(from abstract or extract in
Search Results)

Must know

Should know

Could know

Categories or (possibly) Titles

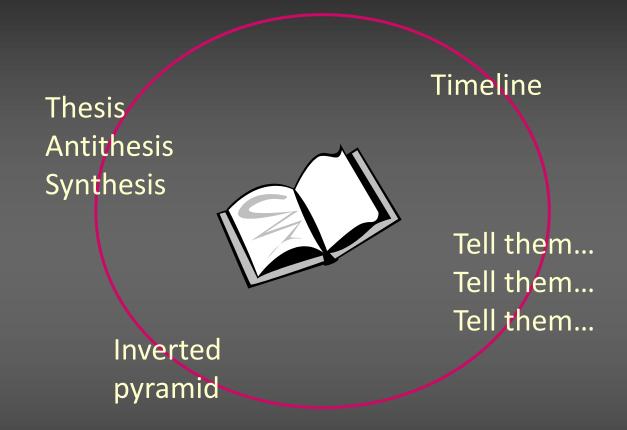
Indicate nature & status?

Note their existence?

Ignore altogether?



# Ways to tell your story...





#### **NOW TRY THIS...**

In your NHS Practicals folder, open Report Planner 3.

In this version, only the Must Know documents are shown, and they've had abstracts or extracts added as well.

(Normally you'd be able to see the Should Know and Could Know documents as well – but we've left them out this time to make the exercise more straightforward.)

We've also sub-classified the Must Know documents to suggest the order in which you could summarise them – but you can disagree and re-order them if you wish.

**Now draft your summary**. We recommend no more than one or two sentences per Must Know document, showing the crucial message that each document conveys – in other words the conclusion, recommendation or finding.

We'll think about the Should Know and Could Know documents later; meanwhile remember: this is only a draft.



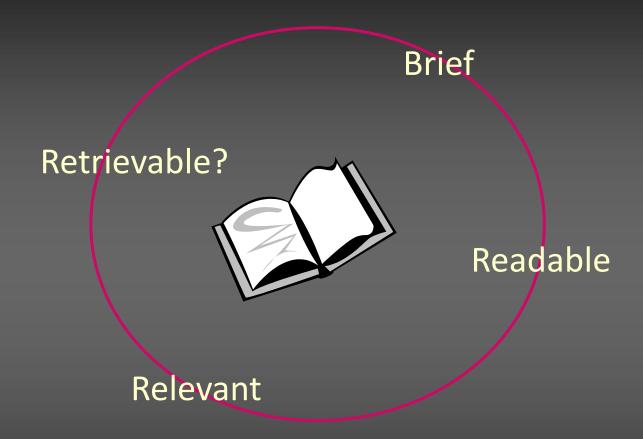
# Selecting Summarising

Polishing your draft

Making your disjointed text coherent and fluent

Tim Buckley Owen

# Make sure your story is...





#### TRY THIS...

First, read through your own summary to make sure that it's brief, readable, relevant and (if necessary) retrievable.

No matter how good you think your first draft is, you'll almost certainly be able to improve it yourself.

Then swap drafts with your neighbour and have a go at theirs – you'll probably be able to find even more things to improve on than they have.



# Selecting Summarising

Adding value – what to supply

Ways to get your reports noticed and read What to deliver to your enquirer

Tim Buckley Owen

### Ways to add value...

#### Main findings

In 2007 his Department of Health produced bent oractic auditine. Briswersons included in supporting additional care in investing artifact abeliance between independence, choice and risk Subsequent Health Department auditions in 2010, focusing on seedle with demants, both restewed the audition on the state tracked and provided and provided and formworth for monation and assemblish.

Summaristics this have address, in the journal of Demonth Careta 2011, Manhara, and Photorier reviewed the man of oldess or finds contributed acceptable risk, notice that the underlated principle was to enable accept with demonts to retain a much control over that they as possible.

Also in 2011, the oranization filled for Care straight that turns have been approach of fixed one method of find that turns that the best approach of fixed one method of finds that positions of monitorization is based on it to one sometimes of financiarization fixed that of the sometimes of finds that the financiarization is the community. Earlier, in Points Care Rate Rapart (2010), Plearm described the characteristic of counts with bilanzard of fixed a structural sorted to include that methods.

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Finally, updating an earlier review of research in to the incidence and management of stable and treat

care in British in 2012, Foundation found, firstly, recearch on the experies service seems such as the minority estinic communities assumed to be little constituted and practic projection.

#### Further results

The literature courch of which we have categories

Hational Diddance
Case studie & reporte
Local HRS Trustoolice
Rick enablementoanels
Service user involvement
Service user if & carer'
Sectal care reporte
Training
Other report

#### Discarded items On reviewing he search

On reviewing the cearch
few of the document in
relevance to the question
discarded.

#### Main findings

In 2007, the Department of Health produced besteractics auditors for eversupporting adults uning adult care in any setting at thing a balance between it and stak Subsequent Health Department addance in 2010, focusing on people restewed the endence on the state involved and provided a farmwork for in

Summarising this later galdence, in the journal of Demonto Comin 2011, the reviewed the range of ideas of what constituted acceptable stak no ting that was to enable people with demonts to retain as much control over their hy-

Also in 2011, he organization Stills for Care around his turing a human right of first done method of Stall his populative tick management, based on it we people with learning disabilities and complex needs from secure senting in it in Health Care Rat. Report 2010), Plorate described the characteristics of for offered as turtured approach to talk decision making.

in 2007 in Paudianic Musing, Lewis and Noves of fervicint laboratorisation a multideolerary multi-sensor teams to mobile disking with complex needs at home, but noted that he device of fore featonals and family members of ferthe management of titals.

However, evaluating the autibility of fauth agreement took and autibility, V journal of Psychiatric and Mental Health Nursing in 2012 that the needs of second health and autotions abuse could not properly be measured by checklist base populations and that children needed to understand the tools they used.

Finally, updating an earlier review of research into the incidence and manage codal care in Finalmol, in 2012, the Joseph Byggings, Foundation Gund, first little research on the experiences of this fire in traces of firends users, such a and minority whose communities, and controlled by his there assemed to be a consistent asset practice in believe in principal or to be too.

#### Main findings

In 2007 the Department of Health produced best practice and done for everyone modeled in accordance for everyone modeled in accordance, distinct and size in in any setting a striking a behance between indiamentaries, distinct and size father according to Doppment and size in 2019, beauting on secole with demonstration to 1019, beauting on secole with demonstration between distinct on the rich involved and proceeded a formwork for monaturation according to

Summarising this later galdence, in the journal of Demontic Comin 2011, <u>Bondings</u>, and Plottartor systemed the remain of blass of what come timed access their tile, no tract that the underlated certadals was to enable about with demonts to revise as much control over their later as possible.

Also in 2011, he organization Skills for Care around that using a human rightbased sportexch of first done method of find that based the talk menusarment, based on it own speciations of moving-specially of instrument disabilities and compleximends from source acting into the community. Buther, in Height Care Rate Report (2010), Person described the characteristic of continents talk taking and of first a structurary described to talk delation making.

In 2007 in Productio Maning, Lewis and Morre of fiend similar-best consisted auditors for multidecolours multi-sensor teams to enable children with complete multi-sensor teams to enable children with complete made to lead "ordinary-lives" athorns, but noted that the slewe of force factorals and family members of an observed in relation to the management of faults.

However, solutions the authority of such assument took and authority which around in the journal of protestor, and former inflormed principles in 2012, that the mode of forces with long term mental health and substance deurs could not proposity be measured by disclose those do not ten tooculations and that clinicities needed to understund the took in the suited.

Finally, underting an earlier review of free arch into the incidence and monagement of trickin additional care in Endand, in 2012, the second Ryangue, Foundation found, fairly, that there was still little research on the apparatus coordinates of different proute of service warry, such as hoose from the black and minority where communities, and particularly that there assemed to be little evidence on what contributed wed practice in belief contributed.

#### Further results

The literature rearch produced a total of59 result, which we have exterenteed as follows:

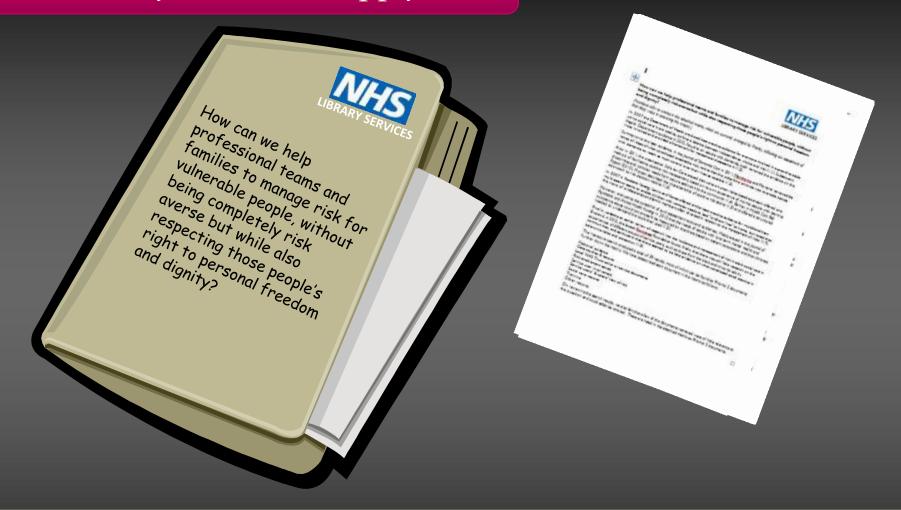
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#### Discarded items

On reviewing the gearch results, we also fill that a few of the documents retrieved were offittle relevance to the question and could called be discorded.



# And finally – what to supply...





### Key messages

- 1. Remember POWER and KISS.
- 2. Urgent and vital are not the same thing.
- 3. Make your search results manipulable.
- 4. Must know, should know, could know.
- 5. Strategic reading and story structure.
- 6. Your first draft won't be good enough.
- 7. Branding and lay-out get your work noticed and read.



#### TO FINISH...

Have you got what you needed out of today?

Did you learn anything you didn't expect?

Is there anything you needed that we didn't cover?

Any final queries or comments?

Do you know what you need to do next?

Tim
Buckley Owen

# Thank you!

Hope you've had a useful day.

Hope it's been fun.

Please fill in your evaluation form.

And enjoy your information career 
whatever form it takes.

Tim Buckley Owen