

Otto Rohwedder





How long did it take for sliced bread to take off?





One year

Five years

Fifteen years

Fifty years

How long did it take for sliced bread to take off?





One year

Five years

Fifteen years

Fifty years

Avoidable research waste





Chalmers I, Glasziou P; Lancet 2009; 374: 86–89 MacLeod et al. Lancet 2014; 383: S0140-6736(13)62329-6

How much health research is wasted?





19%

37%

63%



How much health research is wasted?





19%

37%

63%









Leeds Institute of Health Sciences



Implementation research: from bookcase to bedside

Robbie Foy



... the study of methods to promote the systematic uptake of research findings and other evidence-based practices into routine practice and, hence, to improve the quality and safety of health care

Foy R, Eccles M, Grimshaw J. Fam Pract 2001:18;353-5

Why do we need implementation research?





Prescribing of opioids for chronic, non-cancer pain in general practice





Foy et al. BMJ Open 2016;6:e010276.

What proportion of blood transfusions given are probably unnecessary?



WHY USE TWO? WHEN ONE WILL DO

Transfusing one unit of blood at a time reduces the risk of an adverse event – Transfuse one then reassess



5%

10%

20%

40%

What proportion of blood transfusions given are probably unnecessary?



WHY USE TWO? WHEN ONE WILL DO

Transfusing one unit of blood at a time reduces the risk of an adverse event – Transfuse one then reassess



5%

10%

20%

40%

Why don't people do what we tell them?





Why don't people do what we tell them?











Snake oil is wonderful stuff!

"Just try it once, dear friends, just try it once and you'll never be without it. For nervousness, for sport standch, for all types of scher and alls, for building the blood! It's good, my friends. It's jour naturally the boa!"

There's a peculiar brand of "anake oil" being peddled in America today. It's the "euro-all" variety whose sponsors talk like this: "Let the federal government orles our problems by running things. Let it take over the doctors... the railroads ... the electric light and power companies... and other industries and services."

Most of these people would say they're against socialism. They just think control of this business or that industry or service by the government would benefit themselves, or their community, or maybe everyhody. What they don't realise is: when any government takes over enough things, socialism comes automatically.

Every time you let government take another control, you loss another freedom. And every lost freedom mores you close to a socialistic U.S. A. Socialism's promises might sound southing and inviting. But no du by promises of the man selling make oil. Neither sures anything. Both are dangrous when people fall for them,

The business-managed, tax-paying Electric Light and Power Companies' which publish this advertisement are fighting creeping socialism wherever we find it. We believe it's your battle, too. Why not talk it over this week with five of your friends and neighbors? The threat of American socialism is everyone's problem because it's everyone's danger. A guideline implementation package for general practice which...

- Fits in with ways of working and resources available
- Has been rigorously tested in 'real world' conditions
- Improves population healthcare and outcomes
- Produces an acceptable return on time, money and effort
- Can be adapted to a range of 'high impact' clinical priorities...



Hyde Park Surgery

Action to Support Practices

Implementing Research Evidence

Foy R, Willis T, Alderson S, Bregantini D, Carder P, Clamp S, Collinson M, Farrin A, Glidewell L, Hartley S, Heyhoe J, Holland M, Hulme C, Heudtlass P, Hunter C, Ingleson E, Lawton R, Louch G, Johnson S, McEachan R, Meads D, Petty D, Rathfelder M, Richardson J, Rushforth B, Schmitt L, Vargas-Palacios A, Stokes T, Ward V, West R, Watt I



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We identified 'high impact' recommendations





Anticoagulation in atrial fibrillation



Blood pressure control



Risky prescribing

Rushforth et al. BMC Family Practice 2015; 16:156

We analysed adherence to 'high impact' indicators





Diabetes control



Anticoagulation in atrial fibrillation



Blood pressure control



Risky prescribing

Willis et al. PLoS ONE 2017;12: e0177949

We developed an adaptable implementation package





Lawton et al. Implementation Science 2016; 11:113

ASPIRE 🔆

How well is your practice doing?

Parklands Medical Centre

Achievement in participating practices across West Yorkshire

The graph below demonstrates:

- · Your practice (black bar) and % treated according to NICE guidance (64.8%)
- Achievement throughout West Yorkshire overall (range 0% 100%)
- The top quartile of practices within West Yorkshire (shaded area achieving 72.2% or above)
 Other practices within your CCG (red bars, n=4)



Indicators (for patients with atrial fibrillation)	Proportion of patients (%)	Number of patients	Number of patients to be reviewed	Proportion of patients to be reviewed (%)
AF register + CHADS ₂ score of 1 receiving anticoagulation / anti-platelet	82.4	14/17	3	17.6
AF register + CHADS; score of 1 receiving anticoagulation / anti-platelet OR contraindication for anticoagulation / anti-platelet	100	17/17	0	0
AF register + CHADS ₂ score of 2 or above receiving anticoagulation	64.8	59/91	32	35.2
AF register + CHADS ₂ score of 2 or above receiving anticoagulation OR contraindication for anticoagulation	94.5	86/91	5	5.5

We have analysed anticoagulation treatment in 4,773 patients with AF from a random sample of 88 general practices across West Yorkshire. Anticoagulation treatment was less likely to be prescribed to females and patients aged 80 years and older. However, much variation cannot be explained away by patient factors and is likely to be related to differences in clinician behaviour. We estimate that there were approximately 7,170 untreated, potentially eligible patients across practices in West Yorkshire. Treating these patients with anticoagulation could prevent around 180 strokes per year.

For every 40 at risk patients your practice treats with anticoagulation, you may be preventing one stroke per year. Could you prevent another?

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Patients to be reviewed

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Name $ abla$	Count	%	Last Run	Flags	
13N3. AF and CHADS VASc = 1 without Warfarin Rx (read code or Rx)	1	11 55.0%	17 Jun 2015 14		inforcemen
13N4. AF and CHADS VASc = 1 without Warfarin Rx (read code or Rx OR Contraindication)		9 45.0 %	16 Jun 2015 12	Rei	iniorcemeni
13N5. AF and CHADS VASc >= 2 without Warfarin Rx (read code or Rx)	4	44 25.9%	17 Jun 2015 14:2	.4 (60)	
13N6. AF and CHADS VASC >= 2 without Warfarin Rx (read code or Rx OR Contraindication)	3	36 21.1 %	16 Jun 2015 12:1	1 🕮	

Glidewell et al. Implementation Science 2018;13:32

We did a rigorous 'real world' trial





Willis et al. Implementation Science 2016;11:25

Adapted implementatio	n package	40 practices	40 practices
		U	NIVERSITY OF LEED
Diabetes control		Intervention	Control
Risky prescribing		Control	Intervention

Adapted implementation package	32 practices	32 practices
Blood pressure control	Intervention	Control
Anticoagulation in atrial fibrillation	Control	Intervention



We did an economic evaluation





We did a process evaluation





Field Marshall Helmuth Karl Bernhard Graf von Moltke



UNIVERSITY OF LEEDS

What worked?



Diabetes control



Anticoagulation in atrial fibrillation



Blood pressure control



Risky prescribing



Control6.0%Intervention4.9%

Odds ratio 0.81 (97.5% CI 0.67 to 0.99)

Once confounders adjusted for, the odds of a patient achieving outcome in intervention practices was 18.5% lower compared with a patient with same characteristics in control practices





Risky prescribing

Let's pause...













Latency

Voltage drop

Prompts







Targeted behaviour

Wrong target

Stampede









THIS MACHINE HAS NO BRAIN USE YOUR OWN

Latency

Voltage drop

Prompts







Targeted behaviour

Wrong target

Stampede



What have we learned?

Adapted implementat	40 practices	40 practices	
Diabetes control	<i></i>	Intervention	Control
Risky prescribing		Control	Intervention

Adapted implementa	32 practices	32 practices	
Blood pressure control		Intervention	Control
Anticoagulation in atrial fibrillation		Control	Intervention

Iteration

Rigour

Scale

Pragmatism





Additional reading





Grimshaw JM, Eccles MP, Lavis JN, Hill SJ, Squires J. **Knowledge translation of research findings**. *Implementation Science* 2012; **7**: 50

Grol R. Beliefs and evidence in changing clinical practice. *BMJ* 1997; 315:418-421

Auerbach AD, Landefeld CS, Shojania KG. The tension between needing to improve care and knowing how to do it. *NEJM* 2007;357:608-13







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THE SCIENCES

Crack Research: Good news about knuckle cracking

One man's long, noisy, asymmetrical adventure gets him a high five